

**Val Margarit, Ed.D.**  
drmargarit2021@gmail.com

Re: **Val Margarit**

Dear Search Committee:

Please accept this letter as an enthusiastic recommendation for Dr. Val Margarit, as she applies for a position at your institution. Dr. Margarit is a highly-regarded, distinguished instructor as evidenced by her most recent Instructional Quality Review within the College of Education. Throughout my interactions with Dr. Margarit as a fellow academic colleague and as a reviewer for her EDU 662 course (*Curriculum and Assessment in Higher Education*), I observe Dr. Margarit's ability to build meaningful relationships, to demonstrate empathy for first-generation and underrepresented learners, and to model scholarly discourse. Most of all, Dr. Margarit cultivates a culture of growth mindset in her classroom. She helps students to believe in their own potential to succeed.

Dr. Margarit's dedication to distinguished teaching is evident. She earned a comprehensive distinguished score (4.0 out of 4.0) on her review, demonstrating excellence in fostering critical thinking, providing meaningful, constructive feedback, maintaining high expectations, establishing relationships, and showcasing instructor expertise through professional anecdote and scholarly contributions. Dr. Margarit consistently builds an authentic presence through video and audio segments, and she goes beyond the weekly reading material to inspire and enrich dialogue with students. She considers various perspectives, she poses thought-provoking questions, and, most importantly, Dr. Margarit *inspires students* to persevere, despite individual challenges. She models a growth mindset and promotes self-efficacy. Dr. Margarit genuinely believes that each of her students can achieve success and she never fails to emphasize the value of effort in determining one's own success.

With these attributes, I know that Dr. Margarit will be an inspirational, visionary leader for the education department and future education leaders. Her personal story of achievement as a first-generation college student builds credibility among those she serves. She is already an accomplished educator, mentor, author, and leader. Her passion for her work and her ability to inspire and engage others makes her an asset to any setting within higher education. Self-driven individuals like Dr. Margarit go on to make a difference in this world! I wish Dr. Margarit all the best and know that she will continue to transform lives in this role, as she has done for so many students at Ashford University. Do not let this *outstanding candidate* slip through your fingers!

**Deborah M. Carpenter, EdD**

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